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APPENDIX 4D

AND INTERIM FINANCIAL REPORT

For the half-year ended 30 June





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ABOUT THIS REPORT

This Interim Financial Report is a summary of DRA Global's operations and financial results for the period ended 30 June 2024. All references to 'DRA', 'the Company', 'the Group', 'we', 'us' and 'our' refers to DRA Global Limited (ACN 622 581 935) and the entities it controls unless stated otherwise.

All dollar figures are in Australian dollars unless stated otherwise.

ACKNOWLEDGEMENT OF COUNTRY

DRA acknowledges and pays respect to all Traditional Owners and First Nation People that accommodate our operations around the world.

Cover: **Marlize Smith** DRA Global, Senior Proposals Administrator
Back page: **Lungi Zwane** DRA Global, Receptionist

APPENDIX 4D

DRA Global Limited | ACN 622 581 935

DETAILS OF REPORTING PERIOD

Reporting period: For the period ended 30 June 2024 (1H24)
 Previous period: For the period ended 30 June 2023 (1H23)

RESULTS FOR ANNOUNCEMENT TO THE MARKET

		%		\$'000
Revenues from ordinary activities	up	4.8	to	444,938
Profit from ordinary activities after tax attributable to the owners of DRA Global Limited	down	69.8	to	5,325
Profit for the period attributable to the owners of DRA Global Limited	down	69.8	to	5,325

Refer to the commentary regarding the results for the half-year contained in the "Review of operations" included within the Directors' Report.

The condensed consolidated statement of profit or loss, condensed consolidated statement of other comprehensive income, condensed consolidated statement of financial position, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows are included within the Interim Financial Report.

The Interim Financial Report for the half-year ended 30 June 2024 has been reviewed by BDO Audit Pty Ltd.

NET TANGIBLE ASSETS

	Reporting period Cents	Previous period Cents
Net tangible assets per ordinary security	351.90	349.42

Net tangible assets exclude right-of-use assets and lease liabilities.

DIVIDENDS

It is not proposed to pay a dividend for the reporting period.

A dividend of 11 cents per share was declared on 28 March 2024, in relation to FY23 results, and paid in May 2024.

DIVIDEND REINVESTMENT PLANS

There was no dividend reinvestment plan in operation during the reporting period.

DETAILS OF CHANGES IN CONTROLLED ENTITIES

There were no changes in controlled entities during the financial period.

DETAILS OF ASSOCIATES AND JOINT VENTURE ENTITIES

	Reporting entity's percentage holding 30 Jun 2024	Reporting entity's percentage holding 30 Jun 2023
LSL Consulting Pty Ltd	26.6%	25.5%
Tekpro Projects Pty Ltd	26.6%	25.5%
FineTech Minerals Pty Ltd	25.0%	25.0%
Nokeng Joint Venture (unincorporated)	50.0%	50.0%

The Group's aggregate share of associates and joint venture entities' profit/(loss) was not material for the reporting period.

CORPORATE DIRECTORY

DIRECTORS

Sam Randazzo (Chairman)
James Smith
Darren Naylor
Val Coetzee (appointed 7 March 2024)
Charles Pettit
Lindiwe Mthimunye

COMPANY SECRETARY

Andrew Bickley (resigned April 2024)
Tony Bevan (appointed April 2024)

REGISTERED OFFICE AND BUSINESS ADDRESS

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POSTAL ADDRESS

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BANKERS

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DIRECTORS' REPORT

The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the 'Group' or 'DRA') consisting of DRA Global Limited (referred to hereafter as the 'Company' or 'parent entity') and the entities it controlled at the end of, or during, the period ended 30 June 2024.

DIRECTORS

The following persons were Directors of DRA Global Limited during the whole of the financial period and up to the date of this report, unless otherwise stated:

- Sam Randazzo (Chairman)
- James Smith
- Darren Naylor
- Val Coetzee (appointed 7 March 2024)
- Charles Pettit
- Lindiwe Mthimunye

PRINCIPAL ACTIVITIES

DRA, listed on the ASX and JSE, is a multi-disciplinary engineering, project management and operations management group, predominantly focused on the mining, mineral and metals industry. DRA has expertise in mining, minerals and metals processing and related non-process infrastructure including water and energy solutions for the mining industry. DRA delivers advisory, engineering and project delivery services as well as ongoing operations and maintenance services. DRA has an extensive global track record, spanning four decades and over 8,000 studies, projects and managed services solutions, and currently operates more than a dozen sites through its operations and maintenance division.

REVIEW OF OPERATIONS

DRA derives revenue from advisory services, services provided throughout the capital project lifecycle from concept through to commissioning as well as ongoing operations and maintenance services.

PROJECTS: SERVICES RELATED TO CAPITAL INVESTMENT IN PROJECTS

DRA's Projects service offering incorporates project development services (including concept development, preliminary economic assessment, feasibility studies and front-end engineering design) and project delivery and execution services (including engineering design, project management, procurement, construction management and commissioning). Projects revenues for the period increased 6% relative to the same period last year and accounted for approximately 54% of total consolidated revenues. The increased project revenue was derived from growth in the EMEA and AMER regions.

OPERATIONS: SERVICES RELATED TO ONGOING OPERATING EXPENDITURES AND IMPROVEMENTS

DRA's Operations service offering incorporates operational readiness, asset integrity management, maintenance, process optimisation, outsourced operations and maintenance and related systems. Operations revenues for the period increased by 3% relative to the same period last year and accounted for approximately 46% of total consolidated revenues.

The Group, headquartered in Perth, Australia, operates in Australia and internationally. The Group employs over 4,100 people in 14 offices worldwide.

The Group delivers services across the following operating segments:

- Europe, Middle East and Africa (EMEA)
- Asia Pacific (APAC)
- North and South America (AMER)

The fourth segment, Minopex, provides bespoke operations and plant maintenance services to mines in Africa and the Middle East.

Corporate costs are included in "Group and unallocated items" and comprise Group finance, information technology, company secretarial, corporate development etc. Intercompany eliminations are also included here.

A summary of the half-year results is set out below:

	Segment revenues 1H24 \$M	Segment revenues 1H23 \$M	Segment results (EBIT) 1H24 \$M	Segment results (EBIT) 1H23 \$M
EMEA	153.7	137.5	24.1	22.7
Minopex	177.0	174.5	8.7	9.0
APAC	67.8	71.0	4.5	4.4
AMER	46.4	41.4	3.0	3.7
Group and unallocated items	-	-	(30.8)	(13.0)
	444.9	424.4	9.5	26.8

Segment results are earnings before interest and tax (EBIT), which is the measure of segment results that is reported to the Chief Operating Decision Maker (CODM) in DRA. For a reconciliation to profit after income tax refer to Note 3.

UNDERLYING RESULTS

The Group's underlying results have increased when compared to the previous corresponding period. Underlying EBIT in this half-year has increased to \$30.3M. Refer to the table below for the reconciliation of the underlying results.

	1H24 \$M	1H23 \$M
Reconciliation of statutory profit before income tax expense and EBIT		
Statutory profit before income tax expense	10.1	26.4
Net finance costs	(0.6)	0.4
EBIT	9.5	26.8
Underlying adjustments		
Legal costs related to pre-IPO litigation matters	20.8	-
Revaluation of Upside Participation Rights	-	(3.3)
Underlying EBIT	30.3	23.5

The increase in underlying EBIT from \$23.5M to \$30.3M was largely driven by a strong performance of the Group's core projects in EMEA, with revenue increasing to \$153.7M and an EBIT margin of 16% (1H23: 17%). The other operating segments delivered a solid financial performance in the half-year as well, as a result of a strong pipeline.

FINANCIAL POSITION

Net assets amounted to \$267.2M at 30 June 2024 (31 December 2023: \$266.2M). The Group's net cash position (cash net of interest-bearing borrowings, other financial liabilities and lease liabilities) was \$117.4M at 30 June 2024 (31 December 2023: \$127.7M). The decrease is mainly as a result of the dividend payment of 11 cents per share (\$6.2M) during May 2024 as well as repayment of the bank debt (\$20.8M).

The Group's gearing ratio (interest-bearing borrowings, excluding lease liabilities, to equity) was 0.5% at 30 June 2024 (31 December 2023: 7.4%). The decrease in gearing is as a result of repayment of the bank debt during the period, with \$1.2M as the only interest bearing borrowings outstanding as at 30 June 2024.

CASH FLOWS

Cash at the end of the period decreased to \$150.5M, compared to \$178.8M at 31 December 2023. The closing cash was impacted during the period by full repayment of the bank debt (\$20.8M), an inaugural dividend payment to shareholders of \$6.2M, as well as higher working capital on hand.

OUTLOOK

The Group will continue to focus on its core business of engineering, project delivery and operations management and the forecast for 2H24 remains stable. Strong demand for DRA services continue with a pipeline of \$4.2 Billion. Revenue continues to be well diversified across geographies, service offerings, clients and commodities.

Profitability may be impacted by commodity cycles, shortages of skilled labour and inflationary pressures on the Group's cost base in all major regions may weigh on margins in the near term.

The Group is negotiating a new debt facility and it is expected to be finalised during Q3 FY24.

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

On 5 April 2024, DRA announced that Michael Sucher had stepped down from the role of Chief Financial Officer to pursue other opportunities, and that the Company Secretary, Andrew Bickley, was also leaving the Company. Tony Bevan was appointed as Company Secretary and Wiehann Joubert was named Acting Chief Financial Officer.

AUDITOR'S INDEPENDENCE DECLARATION

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out immediately after this Directors' Report.

ROUNDING OF AMOUNTS

Dollar amounts in the Interim Financial Report and the Directors' Report have been rounded to the nearest hundred thousand unless specifically stated to be otherwise, in accordance with the Australian Securities and Investments Commission Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191.

This report is made in accordance with a resolution of Directors, pursuant to section 306(3)(a) of the *Corporations Act 2001*.

On behalf of the Directors



Sam Randazzo

Chairman

30 August 2024



James Smith

Chief Executive Officer and
Managing Director



AUDITOR'S INDEPENDENCE DECLARATION



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DECLARATION OF INDEPENDENCE BY DEAN JUST TO THE DIRECTORS OF DRA GLOBAL LIMITED

As lead auditor for the review of DRA Global Limited for the half-year ended 30 June 2024, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review; and
2. No contraventions of any applicable code of professional conduct in relation to the review.

This declaration is in respect of DRA Global Limited and the entities it controlled during the period.

Dean Just

Director

BDO Audit Pty Ltd

Perth

30 August 2024

BDO Audit Pty Ltd ABN 33 134 022 870 is a member of a national association of independent entities which are all members of BDO Australia Ltd ABN 77 050 110 275, an Australian company limited by guarantee. BDO Audit Pty Ltd and BDO Australia Ltd are members of BDO International Ltd, a UK company limited by guarantee, and form part of the international BDO network of independent member firms. Liability limited by a scheme approved under Professional Standards Legislation.

FINANCIAL STATEMENTS

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the half-year ended 30 June 2024

	Note	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Revenue	4	444,938	424,394
Cost of sales		(337,595)	(327,520)
Gross profit		107,343	96,874
Other income	5	5,820	4,546
Other (losses)/gains		(1,016)	3,124
Revaluation of Upside Participation Rights (UPRs)		-	3,285
General and administrative expenses		(102,981)	(81,479)
Profit from equity accounted investments		297	413
Operating profit		9,463	26,763
Finance income		2,573	3,402
Finance costs		(1,947)	(3,808)
Profit before income tax		10,089	26,357
Income tax expense	7	(4,103)	(6,924)
Profit after income tax		5,986	19,433
<i>Profit for the period is attributable to:</i>			
Non-controlling interests		661	1,777
Owners of DRA Global Limited		5,325	17,656
		5,986	19,433
Earnings per share		Cents	Cents
Basic earnings per share	8	9.66	32.44
Diluted earnings per share	8	9.13	30.25

The above condensed consolidated statement of profit or loss should be read in conjunction with the accompanying notes.

CONDENSED CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

For the half-year ended 30 June 2024

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Profit after income tax	5,986	19,433
Other comprehensive income/(loss)		
<i>Items that may subsequently be reclassified to profit or loss:</i>		
Exchange differences on translation of foreign operations	4,271	(7,157)
Other comprehensive income/(loss), net of tax	4,271	(7,157)
Total comprehensive income	10,257	12,276
<i>Total comprehensive income attributable to:</i>		
Non-controlling interests	670	1,742
Owners of DRA Global Limited	9,587	10,534
	10,257	12,276

The above condensed consolidated statement of other comprehensive income should be read in conjunction with the accompanying notes.

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2024

	Note	30 Jun 2024 \$'000	31 Dec 2023 \$'000
Assets			
Current assets			
Cash and cash equivalents		150,494	178,838
Trade and other receivables		172,588	139,355
Contract assets		31,987	31,869
Inventories		3,064	2,895
Financial assets at fair value through profit or loss		2	1,888
Other financial assets measured at amortised cost	9	208	191
Current income tax assets		10,087	8,455
Total current assets		368,430	363,491
Non-current assets			
Investments accounted for using the equity method		3,019	2,717
Other financial assets measured at amortised cost	9	5,333	6,716
Property, plant and equipment		13,142	13,300
Right-of-use assets		24,498	26,157
Intangible assets		77,068	75,924
Deferred tax assets	7	63,936	52,010
Total non-current assets		186,996	176,824
Total assets		555,426	540,315
Liabilities			
Current liabilities			
Trade and other payables		94,076	77,699
Contract liabilities		31,212	32,638
Interest-bearing borrowings	10	1,218	19,821
Lease liabilities		3,982	3,935
Current income tax liabilities		6,950	7,958
Employee benefits		47,241	49,943
Provisions	11	69,040	52,648
Total current liabilities		253,719	244,642
Non-current liabilities			
Lease liabilities		25,513	26,175
Deferred tax liabilities	7	5,970	1,362
Employee benefits		666	753
Other financial liabilities		2,390	1,182
Total non-current liabilities		34,539	29,472
Total liabilities		288,258	274,114
Net assets		267,168	266,201
Equity			
Issued capital		170,660	169,382
Reserves		(93,338)	(96,152)
Retained earnings		184,751	184,465
Equity attributable to the owners of DRA Global Limited		262,073	257,695
Non-controlling interests		5,095	8,506
Total equity		267,168	266,201

The above condensed consolidated statement of financial position should be read in conjunction with the accompanying notes.

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the half-year ended 30 June 2024

	Issued capital \$'000	Reserves \$'000	Retained profits \$'000	Non-controlling interests \$'000	Total equity \$'000
Balance at 1 January 2024	169,382	(96,152)	184,465	8,506	266,201
Profit after income tax	-	-	5,325	661	5,986
Other comprehensive income	-	4,262	-	9	4,271
Total comprehensive income	-	4,262	5,325	670	10,257
<i>Transactions with owners in their capacity as owners:</i>					
Share-based payments expense (Note 13)	-	(170)	-	-	(170)
Transactions with non-controlling interests (Note 14)	-	-	1,792	(3,675)	(1,883)
Adjustment to non-controlling interests	-	-	(627)	(406)	(1,033)
Transfer from reserves to share capital ⁽ⁱ⁾	1,278	(1,278)	-	-	-
Dividends paid shareholders	-	-	(6,204)	-	(6,204)
Balance at 30 June 2024	170,660	(93,338)	184,751	5,095	267,168
<i>For the half-year ended 30 June 2023</i>					
	Issued capital \$'000	Reserves \$'000	Retained profits \$'000	Non-controlling interests \$'000	Total equity \$'000
Balance at 1 January 2023	168,632	(86,276)	162,063	8,947	253,366
Profit after income tax	-	-	17,656	1,777	19,433
Other comprehensive loss	-	(7,122)	-	(35)	(7,157)
Total comprehensive income/(loss)	-	(7,122)	17,656	1,742	12,276
<i>Transactions with owners in their capacity as owners:</i>					
Transfer from reserves to share capital	563	(563)	-	-	-
Share-based payments expense (Note 13)	-	1,211	-	-	1,211
Transfer from reserves to retained earnings ⁽ⁱⁱ⁾	-	(2,686)	2,686	-	-
Transactions with non-controlling interests	-	-	-	(157)	(157)
Balance at 30 June 2023	169,195	(95,436)	182,405	10,532	266,696

(i) During 1HY24 the Company issued 601,950 new shares at average price of \$2.12 as a result of options being exercised.

(ii) During 1HY23 a Broad-Based Black Economic Empowerment (B-BBEE) reserve of \$2,686K was released to retained earnings. This reserve related to a historical B-BBEE structure in South Africa that has come to an end.

The above condensed consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the half-year ended 30 June 2024

	30 Jun 2024 \$'000	Restated* 30 Jun 2023 \$'000
Cash flows from operating activities		
Receipts from customers	412,188	401,163
Payments to suppliers and employees	(401,119)	(370,385)
	11,069	30,778
Finance income received	2,474	2,302
Finance cost paid	(1,947)	(3,808)
Income tax paid	(13,622)	(11,442)
Net cash flows (used in)/from operating activities	(2,026)	17,830
Cash flows from investing activities		
Payments for property, plant and equipment	(1,934)	(2,019)
Proceeds from sale of property, plant and equipment and software	38	348
Payments for intangible assets	(195)	(414)
Proceeds from financial assets	1,871	5,523
Dividends received from associates	236	-
Payments to non-controlling interest holders	-	(322)
Net cash flows from investing activities	16	3,116
Cash flows from financing activities		
Proceeds from borrowings	1,909	4,489
Repayment of interest bearing borrowings	(20,847)	(16,545)
Repayment of lease liabilities	(2,036)	(2,584)
Dividend paid to non-controlling interests	-	(157)
Dividends paid to company's shareholders	(6,204)	-
Transactions with non-controlling interests	(647)	-
Net cash flows used in financing activities	(27,825)	(14,797)
Net (decrease)/increase in cash and cash equivalents	(29,835)	6,149
Cash and cash equivalents at the beginning of the financial period	178,838	134,437
Net foreign exchange difference	1,491	2,296
Cash and cash equivalents at the end of the financial period	150,494	142,882

* During the prior year, financial guarantees were reclassified from restricted cash within cash and cash equivalents to trade and other receivables. This resulted in the reduction of cash and cash equivalents at the beginning of the financial year of \$7,755K.

The above condensed consolidated statement of cash flows should be read in conjunction with the accompanying notes.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the half-year ended 30 June 2024

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NOTE 1. REPORTING ENTITY

INTRODUCTION

DRA Global Limited (DRA or the Company) is a for-profit company limited by shares incorporated and domiciled in Australia with a primary listing on the Australian Securities Exchange (ASX) and a secondary listing on the Johannesburg Stock Exchange (JSE).

The condensed consolidated financial statements of the Company comprise the Company and its controlled entities (the Group) and the Group's interest in associates and joint arrangements.

NOTE 2. MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

The half-year consolidated financial statements are a general purpose condensed financial report which:

- have been prepared in accordance with *AASB 134 Interim Financial Reporting*, *IAS 34 Interim Financial Reporting* and the *Corporations Act 2001*;
- have been prepared on a historical cost basis, except for certain other financial assets and liabilities which are required to be measured at fair value;
- are presented in Australian dollars, which is the presentation currency of the Group's operations, and all values are rounded to the nearest thousand dollars (\$'000 or \$K) unless otherwise stated, in accordance with *ASIC Corporations Instrument 2016/191*;
- presents reclassified comparative information where required for consistency with the current period's presentation; and
- have been prepared on the basis of accounting policies and methods of computation consistent with those applied in the consolidated financial statements for the year ended 31 December 2023.

In preparing the half-year consolidated financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements for the year ended 31 December 2023 unless otherwise stated.

For a full understanding of the financial performance and financial position of the Group, it is recommended that the half-year consolidated financial statements be read in conjunction with the consolidated financial statements for the year ended 31 December 2023. Consideration should also be given to any public announcements made by the Company in accordance with the continuous disclosure obligations of the ASX Listing Rules.

New or amended Accounting Standards and Interpretations adopted

The consolidated entity has adopted all of the new or amended Accounting Standards and interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

NOTE 3. OPERATING SEGMENTS

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM), being the Executive Committee.

The CODM considers the business both from a service and geographic perspective and has identified four reportable segments in accordance with the requirements of *AASB 8 Operating Segments*. The Group aggregates two or more operating segments into a single reportable operating segment when the Group has assessed and determined the aggregated operating segments share similar economic and geographical characteristics, such as the type of customers for the Group's services, similar expected growth rates and regulatory environment.

The engineering-related services segments consist of engineering, project delivery and operations management services predominantly to the mining industries. Three separate segments are reported, being:

- Europe, Middle East and Africa (EMEA), including SENET and Water entities;
- Asia Pacific (APAC); and
- North and South America (AMER).

The fourth segment, Minopex, provides bespoke operations and plant maintenance services to mines, mainly in Africa and the Middle East.

Group and unallocated items represent Group centre functions, comprising of Group finance, information technology, company secretarial, corporate development and consolidation adjustments (e.g. intersegment eliminations).

30 Jun 2024	EMEA \$'000	Minopex \$'000	APAC \$'000	AMER \$'000	Group and unallocated items \$'000	Total \$'000
Revenue						
Segment revenue	158,299	178,193	73,053	46,596	12,587	468,728
Inter-segment revenue	(4,562)	(1,229)	(5,184)	(228)	(12,587)	(23,790)
Total external revenue	153,737	176,964	67,869	46,368	-	444,938
Earnings before interest and tax (EBIT)						
EBIT	24,064	8,688	4,534	3,007	(30,830)	9,463
Finance income	385	537	56	25	1,570	2,573
Finance expense	(941)	(61)	(341)	(77)	(527)	(1,947)
Profit before income tax	23,508	9,164	4,249	2,955	(29,787)	10,089
Income tax expense						(4,103)
Profit after income tax						5,986
Assets						
Segment assets	174,434	144,555	96,452	53,733	86,252	555,426
Total assets						555,426
Liabilities						
Segment liabilities	92,429	65,048	38,011	23,192	69,578	288,258
Total liabilities						288,258

NOTE 3. OPERATING SEGMENTS (CONTINUED)

	EMEA \$'000	Minopex \$'000	APAC \$'000	AMER \$'000	Group and unallocated items \$'000	Total \$'000
30 Jun 2023						
Revenue						
Segment revenue	140,975	175,126	71,741	41,977	13,376	443,195
Inter-segment revenue	(3,490)	(680)	(709)	(546)	(13,376)	(18,801)
Total external revenue	137,485	174,446	71,032	41,431	-	424,394
Earnings before interest and tax (EBIT)						
<i>EBIT</i>	22,697	8,974	4,413	3,676	(12,997)	26,763
Finance income	2,297	577	333	34	161	3,402
Finance expense	(603)	(10)	(1,617)	(105)	(1,473)	(3,808)
Profit before income tax	24,391	9,541	3,129	3,605	(14,309)	26,357
Income tax expense						(6,924)
Profit after income tax						19,433
31 Dec 2023						
Assets						
Segment assets	164,375	124,043	91,700	55,636	104,561	540,315
Total assets						540,315
Liabilities						
Segment liabilities	84,745	61,590	32,860	25,660	69,259	274,114
Total liabilities						274,114

NOTE 4. REVENUE**(I) DISAGGREGATION OF EXTERNAL REVENUE BY MAJOR SERVICE LINES:**

	EMEA \$'000	Minopex \$'000	APAC \$'000	AMER \$'000	Total \$'000
30 Jun 2024					
<i>Revenue recognised over time:</i>					
Projects	149,462	-	43,455	46,368	239,285
Operations	4,275	176,964	24,414	-	205,653
	153,737	176,964	67,869	46,368	444,938
30 Jun 2023					
<i>Revenue recognised over time:</i>					
Projects	133,632	-	50,576	41,431	225,639
Operations	3,853	174,446	20,456	-	198,755
	137,485	174,446	71,032	41,431	424,394

(II) TOTAL EXTERNAL REVENUE BY SUBSIDIARY GEOGRAPHICAL LOCATION:

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
South Africa	258,072	245,462
Australia	67,869	71,030
Canada	28,005	24,521
Peru	13,706	12,742
Lesotho	17,507	18,103
Democratic Republic of the Congo	11,866	13,440
Saudi Arabia	13,359	10,660
Liberia	6,332	9,638
Chile	3,496	4,037
Rest of the world	24,726	14,761
	444,938	424,394

NOTE 5. OTHER INCOME

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Employment tax incentive rebate	4,495	3,757
Government grants received	508	461
Other	817	328
	5,820	4,546

NOTE 6. EXPENSES

Included in cost of sales and general and administrative expenses of the following nature:

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Employee expenses	(204,856)	(199,442)
Depreciation of property, plant and equipment	(3,484)	(2,371)
Depreciation of right-of-use assets	(2,918)	(2,544)
Amortisation of intangible assets	(517)	(912)
Expected credit loss of loan receivable measured at amortised cost	(2,050)	(2,305)
Share-based payments expenses (Note 13)	(1,038)	(1,211)

NOTE 7. INCOME TAX

Income tax expense is recognised based on the corporate income tax rate applicable in each country of operation. The effective tax rate applicable for the half-year ended 30 June 2024 is 41%, compared to 26% for the half-year ended 30 June 2023. The effective tax rate for the half-year ended 30 June 2024 is higher than the prevailing statutory tax rates due to withholding tax paid as well as other non-deductible expenses in certain tax jurisdictions.

Deferred tax assets that relate to carried-forward tax losses of the Group are recognised on the basis that the Group will satisfy applicable tax legislation requirements at the time of proposed recoupment of those tax losses.

NOTE 8. EARNINGS PER SHARE

(I) EARNINGS PER SHARE

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Profit after income tax	5,986	19,433
Non-controlling interests	(661)	(1,777)
Profit attributable to the owners of DRA Global Limited	5,325	17,656

	Cents	Cents
Basic earnings per share	9.66	32.44
Diluted earnings per share	9.13	30.25

(II) HEADLINE EARNINGS PER SHARE

The presentation of headline earnings (and per share measure) is mandated under the Listings Requirements of the Johannesburg Stock Exchange and is calculated in accordance with Circular 1/2023 'Headline Earnings' issued by the South African Institute of Chartered Accountants.

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Profit attributable to the owners of DRA Global Limited	5,325	17,656
<i>Add back items required by Circular 1/2023:</i>		
Loss on disposal of property, plant and equipment	(204)	(50)
Impairment of other assets	32	-
Taxation effects on adjustments	51	(14)
Headline earnings	5,204	17,592

	Cents	Cents
Basic headline earnings per share	9.44	32.32
Diluted headline earnings per share	8.92	30.14

(III) WEIGHTED AVERAGE NUMBER OF ORDINARY SHARES

	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	55,117,762	54,427,527
<i>Adjustments for calculation of diluted earnings per share:</i>		
Options over ordinary shares	3,212,223	3,931,106
Weighted average number of ordinary shares used in calculating diluted earnings per share	58,329,985	58,358,633

The above table is a reconciliation of weighted average number of ordinary shares used as the denominator in calculating earnings per share, adjusted basic earnings per share (excluding revaluation of UPRs) and headline earnings per share.

UPRs were out of money at 30 June 2023 and expired on 31 December 2023 with the share price below the strike price. UPRs were considered to be antidilutive in the comparative period and thus were not considered in determining diluted earnings per share for the period.

NOTE 9. OTHER FINANCIAL ASSETS AT AMORTISED COST

	30 Jun 2024 \$'000	31 Dec 2023 \$'000
Current assets		
Loans to employees - at amortised cost	208	191
	208	191
Non-current assets		
Loan receivable - at amortised cost ⁽ⁱ⁾	4,792	6,165
Loans to employees - at amortised cost	416	383
Other loans	125	168
	5,333	6,716

(i) This relates to an unsecured loan, net of ECL allowance, that no longer bears interest. The loan is past its due date and it is subordinated to the senior lenders of the borrower, revised loan terms are being negotiated with the borrower.

NOTE 10. INTEREST-BEARING BORROWINGS

	30 Jun 2024 \$'000	31 Dec 2023 \$'000
Current liabilities		
Bank loans	-	18,750
Other borrowings	1,218	1,071
	1,218	19,821

At 30 June 2024, the Group had fully repaid (31 December 2023: \$18,750K) its committed Revolving Credit Facility (RCF) and General Banking Facility (GBF) ("Facilities") provided by Rand Merchant Bank (RMB) on 31 August 2021. The RCF expires on 30 August 2024 and the expiry date of the GBF was extended to 31 December 2024. DRA is in the process of negotiating a new facility with RMB.

The interest rate on the RCF is a variable rate that is based on the short-term money market benchmark rate that is offered by banks to corporates in South Africa. The interest rate in the current period was 10.86% (FY23:10.86%) per annum.

As at 30 June 2024, the undrawn amount on the Group's Facilities amounted to \$49,449K (FY23: \$29,375K).

LOAN COVENANTS

The financial covenants on the Facilities are only measured for the latest 12-month period ended 31 December every year. As at 30 June 2024, the Group was not in breach of any loan covenants.

NOTE 11. PROVISIONS

	30 Jun 2024 \$'000	31 Dec 2023 \$'000
Loss-making contracts and claims	56,381	38,743
Warranty provision	5,350	4,000
Guarantee's and other	7,309	9,905
	69,040	52,648

MOVEMENTS IN PROVISIONS

Movements in each provision during the current and prior financial year are set out below:

	Loss-making contracts and claims \$'000	Warranty provision \$'000	Guarantee's and other \$'000	Total \$'000
30 Jun 2024				
Carrying amount at the beginning of the period	38,743	4,000	9,905	52,648
Provisions made during the period	20,864	998	2	21,864
Provisions released during the period	-	(643)	(2,331)	(2,974)
Provisions used during the period	(3,364)	-	(280)	(3,644)
Reclassification	-	885	(48)	837
Exchange differences	138	110	61	309
Carrying amount at the end of the period	56,381	5,350	7,309	69,040

NOTE 12. CONTINGENT LIABILITIES

The Group has commitments and contingencies arising in the ordinary course of business. These include performance guarantees and letters of credit in respect of contractual performance obligations, litigation and claims in relation to projects.

These types of matters could result in various forms of cash outflows, including compensation by way of awards of damages, cost reimbursement, tax expenses, fines, penalties and other forms of cash outflows.

The Directors consider that it is not probable that the outcome of any individual matter could have a material adverse effect on the net earnings or cash flows in any particular reporting period, other than where expressly stipulated below.

In performing this assessment, the Directors considered the nature of existing litigation or claims, the progress of matters, existing law and precedent, the opinions and views of legal counsel and other advisors, the Group's experience in similar cases (where applicable), the experience of other companies, and other facts available to the Group at the time of assessment. The Directors' assessment of these factors may change over time as individual litigation or claims progress. Where it is considered disclosure could prejudice the Group's position in a dispute, as per the accounting standards, only the general nature of the dispute has been disclosed below.

(I) GUARANTEES

The Group is, in the normal course of business, required to provide performance guarantees and letters of credit on behalf of controlled entities, associates and related parties in respect of their contractual performance obligations. These performance guarantees and letters of credit only give rise to a liability where the entity concerned fails to perform its contractual obligation. The performance guarantees outstanding at balance sheet date in respect of contractual performance was \$10,547K (FY23: \$12,882K).

(II) ACTUAL AND PENDING CLAIMS

MACH Energy

As reported previously in the Prospectus and Pre-Listing Statement of 28 May 2021, DRA (and three of its wholly owned subsidiaries) are the subject of proceedings in the Supreme Court of New South Wales involving MACH Energy Australia Pty Ltd, MACH Mount Pleasant Operations Pty Ltd and J.C.D Australia Pty Ltd (collectively, MACH Energy parties) in relation to the design, construction and commissioning of a coal handling and preparation plant and a train load out facility for the Mount Pleasant Project by G&S Engineering Services Pty Ltd and DRA Pacific Pty Ltd (then known as the Calibre/DRA Joint Venture) (CDJV).

The hearing commenced on 19 August 2024 and is expected to run for several weeks, with an outcome not expected during FY24.

DRA has incurred, and is likely to incur additional, significant legal costs in these proceedings (whether or not DRA is ultimately successful). As previously noted in the Prospectus, the maximum aggregate limit of potentially responsive insurance policies is \$30,000K inclusive of defence costs.

The MACH contract has been treated as an onerous contract for accounting purposes and the amount recognised as a provision as at 30 June 2024. If the trial is completed then, depending upon the findings in the judgment after trial (and any appeals), a final award in favour of the MACH Energy parties may adversely impact DRA's financial and operational performance.

NOKENG

As reported previously in the Prospectus and Pre-Listing Statement of 28 May 2021 and in the ASX announcement of 1 February 2023, there is an ongoing dispute between an unincorporated joint venture comprising DRA Projects SA (Pty) Ltd and Group Five Construction (Pty) Ltd, and Nokeng Fluorspar Mine (Pty) Ltd.

The parties have executed an arbitration agreement dated 30 November 2023, for various disputes between the parties to be determined in a single, consolidated arbitration. The parties have recently written to the arbitrator, notifying them of their desire to enter into a standstill arrangement while the parties attempt to resolve their disputes and sought their guidance.

The contract has been treated as an onerous contract for accounting purposes and the amount recognised as a provision at 30 June 2024. If the arbitration proceedings continue to hearing then, depending on the findings in the arbitral award (and any appeal), a final award in favour of Nokeng may adversely impact DRA's financial and operational performance. DRA has incurred, and is likely to incur additional legal costs in these proceedings (whether or not DRA is ultimately successful).

NOTE 12. CONTINGENT LIABILITIES (CONTINUED)

Claim by former CEO

On 28 February 2023, lawyers for Mr Andrew Naudé, the former Managing Director and CEO of DRA, served on DRA and other defendants an Originating Application for proceedings in the Federal Court of Australia. The proceedings are against the Company, the then current Board of Directors, some members of management and another respondent. The total value of the claims have not yet been fully quantified but, among other claims in respect of contraventions of the Fair Work Act, Australian Consumer Law and the Corporations Act, includes claims for breaches of Mr Naudé's contract of employment causing a loss of present and future income under that contract.

If the trial is completed then, depending upon the findings in the judgment after trial (and any appeals), a final award in favour of Mr Naudé may adversely impact DRA's financial and operational performance.

On 20 September 2023, DRA commenced separate proceedings against Mr Naudé. The proceedings brought by DRA concerns alleged conduct by Mr Naudé stretching back several years and includes events occurring in the United Kingdom and South Africa.

DRA has incurred, and is likely to incur additional, significant legal costs in these proceedings (whether or not DRA is ultimately successful).

Other matters

There are other actual and pending claims arising in the normal course of business. The Directors are of the opinion that based on information currently available there is no material exposure to the Group arising from various actual and pending claims at the statement of financial position date.

NOTE 13. SHARE-BASED PAYMENTS

The expense recognised for share-based payments during the half-year is shown below:

	30 Jun 2024 \$'000	30 Jun 2023 \$'000
Non-Executive Directors Share Option Plan ⁽ⁱ⁾	-	72
Employee Share Option Plan	(170)	1,139
Cash-settled share-based payment expense ⁽ⁱⁱ⁾	1,208	-
	1,038	1,211

(i) Non-Executive Directors Share Options Plan was discontinued during the year ended 31 December 2023.

(ii) Cash-settled share-based payment expense

The South African Broad-Based Black Economic Empowerment Charter for the Mining and Minerals Industry 2018 has significant influence on how South African mining companies approach procurement. In 2021 the Group restructured the South African operations in order to promote the objectives of the Broad-Based Black Economic Empowerment (B-BBEE). This has resulted in the issuance of put options to the private equity funds managed by Ascension Capital Partners Property Limited. In line with AASB 2 *Share-based payments*, the put option is assessed as a cash-settled share-based payment expense with the financial liability being recognised in the statement of financial position. The cash-settled share-based payment valuation is assessed on a bi-annual basis for the potential future liability with changes recorded in the statement of profit or loss.

No new share option plans were granted during the half-year ended 30 June 2024.

NOTE 14. ACQUISITION OF MINORITY INTEREST

On 8 May 2024, the Group increased its interest in DRA Water Operations Pty Ltd and DRA Water Projects Pty Ltd to 100% (previously 58.7% and 51%, respectively). Total purchase price was \$1,883K with \$647K paid during the HY24 period and remaining \$1,236K outstanding. The transaction was accounted for as an equity transaction with non-controlling interests (NCI), resulting in the following:

	30 Jun 2024 \$'000
Carrying amount of non-controlling interests acquired	3,675
Consideration paid to non-controlling interests as at HY24	(647)
Consideration payable as at HY24	(1,236)
Excess NCI transferred to retained earnings	(1,792)
	-

NOTE 15. EVENTS AFTER REPORTING PERIOD

There were no matters or circumstances that has arisen since 30 June 2024 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.



DIRECTORS' DECLARATION

In the opinion of the Directors of DRA Global Limited:

- (a) the interim financial statements and notes are in accordance with the *Corporations Act 2001*, including:
- (i) giving a true and fair view of the Group's financial position as at 30 June 2024 and of its performance for the half-year ended on that date; and
 - (ii) complying with Australian Accounting Standards *AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*; and
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Board of Directors.

On behalf of the Directors



Sam Randazzo

Chairman

Perth

30 August 2024

INDEPENDENT AUDITOR'S REVIEW REPORT



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INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of DRA Global Limited

Report on the Half-Year Financial Report

Conclusion

We have reviewed the half-year financial report of DRA Global Limited (the Company) and its subsidiaries (the Group), which comprises the condensed consolidated statement of financial position as at 30 June 2024, the condensed consolidated statement of profit or loss, condensed consolidated statement of other comprehensive income, the condensed consolidated statement of changes in equity and the condensed consolidated statement of cash flows for the half-year ended on that date, material accounting policy information and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the accompanying half-year financial report of the Group does not comply with the *Corporations Act 2001* including:

- i. Giving a true and fair view of the Group's financial position as at 30 June 2024 and of its financial performance for the half-year ended on that date; and
- ii. Complying with Accounting Standard *AASB 134 Interim Financial Reporting and the Corporations Regulations 2001*.

Basis for conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to the audit of the annual financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001* which has been given to the directors of the Company, would be the same terms if given to the directors as at the time of this auditor's review report.

Responsibility of the directors for the financial report

The directors of the Company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.



Auditor's responsibility for the review of the financial report

Our responsibility is to express a conclusion on the half-year financial report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 30 June 2024 and its financial performance for the half-year ended on that date and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

BDO Audit Pty Ltd

Dean Just

Director

Perth, 30 August 2024

DISCLAIMERS

FORWARD-LOOKING STATEMENTS

This report contains certain forward-looking statements (including financial forecasts) with respect to the financial condition, operations and business of DRA Global and certain plans and objectives of the management of DRA Global. Such forward looking statements involve known and unknown risks, uncertainties and other factors which because of their nature may cause the actual results or performance of DRA Global to be materially different from the results or performance expressed or implied by such forward looking statements. Such forward looking statements are based on numerous assumptions regarding DRA Global's present and future business strategies and the political and economic environment in which DRA Global will operate in the future, which may not be reasonable and are not guarantees or predictions of future performance. No representation is made that any of these statements or forecasts will come to pass or that any forecast result will be achieved or that there is a reasonable basis for any of these statements or forecasts. Forward-looking statements speak only as at the date of this report and, to the full extent permitted by law, DRA Global and its Associates being its affiliates and related bodies corporate and each of their respective officers, directors, employees and agents) and any adviser to DRA or an Associate disclaim any obligation or undertaking to release any updates or revisions to information to reflect any change in any of the information contained in this report (including, but not limited to, any assumptions or expectations set out in the report).

NON-IFRS FINANCIAL INFORMATION

DRA Global's results are reported under the Australian Accounting Standards as issued by the Australian Accounting Standards Board which are compliant with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. DRA Global discloses certain non-IFRS measures including Earnings Per Share (excluding valuation of UPRs) and Headline Earnings Per Share that are not prepared in accordance with IFRS. These non-IFRS measures should only be considered in addition to and not as a substitute for, other measures of financial performance prepared in accordance with IFRS.

NOT FINANCIAL PRODUCT ADVICE

This report is for information purposes only and is not a financial product or investment advice or a recommendation to acquire DRA Global securities (or any interest in DRA Global securities) and does not take into consideration the investment objectives, financial situation or particular needs of any particular investor. You should make your own assessment of an investment in DRA Global and should not rely on this report. In all cases, you should conduct your own research and analysis of the financial condition, assets and liabilities, financial position and performance, profits and losses, prospects and business affairs of DRA Global and its business, and the contents of this report. You should seek legal, financial, tax and other advice appropriate to your jurisdiction.



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