

DRA GLOBAL PROFILE

ABOUT

DRA GLOBAL IS A MINERAL RESOURCES FOCUSED ADVISORY, ENGINEERING, PROJECT DELIVERY, OPERATIONS MANAGEMENT AND OPTIMISATION GROUP WITH A TRACK RECORD SPANNING MORE THAN THREE DECADES. COLLABORATION, INNOVATION AND IMPROVEMENT ARE AT THE HEART OF EVERYTHING WE DO.

VALUE-DRIVEN BUSINESS MODEL COVERING THE FULL PROJECT LIFECYCLE



PURPOSE

DRA GLOBAL CREATES REAL VALUE BY FULFILLING THE ASPIRATIONS OF OUR PEOPLE, CUSTOMERS, SHAREHOLDERS AND COMMUNITIES.

CORE VALUES

SAFETY We care for each other. Safety and wellbeing is our first consideration

INTEGRITY Do what is right for the right reasons.

EXCELLENCE We continuously strive to be better.

TRUST We build relationships by delivering on what we promise.

COURAGE We have the conviction to step outside our comfort zone and make a difference.

"PEOPLE ARE THE CORNERSTONE OF OUR BUSINESS"

WORLD CLASS CAPABILITIES



COMMODITY EXPERTISE

- → Precious Metals
- → Battery Minerals
- → Base Metals
- → Rare Earths
- → Thermal Coal
- → Bulk Commodities→ Industrial Minerals
- → Industrial Milnera→ Precious Stones
- → Mineral Sands

DIFFERENTIATED BY TRACK RECORD

OVER

7500

Projects, studies and operations completed successfully around the world

TALENTED GLOBAL TEAMS

APAC/AMER

1600+

EMEA

3100+

GEOGRAPHIC COVERAGE MAJOR MINING MARKETS

Mackay

Beijing

Advisory

EMEA

Johannesburg
Cape Town
Harare
Maputo
Gaborone
Riyadh
Accra

APAC AMER Brisbane Toronto Perth Montre

Toronto Montreal Pittsburgh Lima Santiago

OFFICES Q

POSITIONING TO SUPPORT A TRANSFORMING INDUSTRY

HORIZON 1 \rightarrow

Defend & grow current business

→ Strategic pillars

 $\textbf{01} \rightarrow \textbf{Current}$

HORIZON 2 →

New services & offerings

→ Strategic initiatives

 $\textbf{02} \rightarrow \text{Near-term}$

$\text{HORIZON 3} \rightarrow$

Seed options for the future

 $03 \rightarrow \text{Longer-term}$

COMPETITIVE ADVANTAGE THROUGH OUR 5 STRATEGIC PILLARS

To win, we have chosen to invest in a combination of strategic pillars (or competencies) that will differentiate us in the market. These will be our formula for how we win everywhere.

